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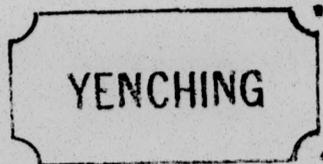
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1. Mr. Nash's night letter cable of Jan 3 to Mr. Garside

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January 3, 1933

B. A. GARSIDE  
CHINA UNION UNIVERSITIES  
150 FIFTH AVENUE  
NEW YORK CITY

CABLES STUARTS LETTER GEE DECEMBER EIGHTH DISCUSSED WILLIAMS VERY  
CORDIAL PROPOSAL SPECIAL JOURNALISM COMMITTEE INDEED FEELS CONTINUATION  
FINE BEGINNING NOW DEPENDENT SOME SUCH ARRANGEMENT. SINCE UNABLE  
ACCEPT SCHEDULE OFFERED AND RESIGNATION WOULD NECESSARILY ENTAIL  
FRANK EXPLANATION SUPPORTERS I ALSO EARNESTLY HOPE TRUSTEES WILL  
ADOPT STUART RECOMMENDATION. WILLIAMS UNABLE GIVE TIME THOUGHT  
ORGANIZATION COMMITTEE UNTIL LEGISLATURE COMPLETES UNIVERSITY APPROP-  
RIATIONS THEREFORE URGES OUR IMMEDIATE DEPARTURE IF PRINCIPLE APPROVED  
LEAVING DETAILS PERMANENT CONTRACT TO NEGOTIATIONS JOURNALISTS COM-  
MITTEE TRUSTEES AGENTS. WE AGREEABLE SUGGESTION UNDERSTANDING INTERIM  
ARRANGEMENTS BE DETERMINED CONSULTATION WILLIAMS GARSIDE. WOULD  
APPRECIATE WIRE YOUR OPINION PROSPECTS EARLY ACTION STUART PROPOSAL  
SUGGESTED RETURN ARRANGEMENTS. WILLIAMS OFFERS REIMBURSE TRANSPOR-  
TATION COSTS CAR SO PLAN TAKE CHINA PERSONAL RESPONSIBILITY SHOULD  
LEAVE EIGHTH ORDER CATCH JEFFERSON THEREBY ARRIVING EARLY SEMESTER  
SAVE ANNS HALF FARE. IF DECISION FAVORABLE BY SATURDAY DESIRABLE WIRE  
HUNDRED EXPENSE HERE BALANCE DRAFT AIR MAIL CARE DEALEY PUBLISHER NEWS  
DALLAS.

NASH

0887

Norman Nash

*[Handwritten signature]*

January 4, 1933

Dear Dr. Stuart:

Your letter of December 8, 1932, concerning plans for Mr. Nash has been received.

Mr. Garside has written you under date of December 31, 1932, about developments to date in this connection and we are now waiting to hear from Mr. Nash after he receives the last cable from you as to salary arrangements. His reply should be received before many days now. The reply we get from him will determine our next step here.

We feel that the present is not an opportune time to push the campaign for funds for Journalism:- (1) for the reason that the first five year plan has not been completed (2) for the reason that newspapermen have also been hit by the depression and are not making the money they used to make (3) for the reason that of the replies to Dr. Williams' letter have only brought in promises of about \$1100., \$550. a year for two years, and about nineteen replies have already been received, only two of them responding favorably (4) for the reason that all community chest and relief fund drives are still being pushed and people are giving to relief here rather than to foreign projects.

X to four  
Gist 1933

It would be well for us to come to some decisions as to Journalism for the future at Yenching when you come over. Mr. Nash says that President Williams feels that we are breaking faith with our contributors to a certain extent if we do not maintain Journalism at its highest possible standard right on up to the end of the period and he believes that he should be on the field to help to maintain standards.

Another consideration which enters in is that if we have to keep Nash on the budget here in U.S.A., his total cost in the year and a half will be about as much as if he were on the field with travel over and return. These two considerations have loomed large in our thinking of the situation here.

CC: Mr. Garside

Very sincerely,

Dr. J. Leighton Stuart  
Yenching University  
Peiping, China

N. Gist Gee  
Vice-President

0000

2. N. G. G. letter Jan. 5 to Mr. Nash

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Y

YENCHING

January 5, 1933

Mr. Vernon Nash  
200 Edgewood Street  
Columbia, Mo.

My dear Mr. Nash:

Your long night letter came yesterday, and we have given it a great deal of thought. We frankly do not feel that we can reach a final decision in the matter here without Dr. Stuart's presence, nor does it seem possible to get the Board of Trustees together for action before the 8th. I am inclined to think that they would support the action already taken on the field, and it seems to me that we cannot go behind that.

It will be necessary for you and Dr. Stuart to get together somewhere and come to some decisions - if you go out there while he is coming here and you two do not meet, then matters will still be unsettled. If you go, you should certainly plan to meet him at some point en route and settle the questions outstanding.

The setting up of a Journalism Committee is too important an affair to be done overnight, and certainly Dr. Williams and Dr. Stuart would want to talk the matter over carefully, draw up a plan, study possible membership on it, and submit all this to the Board of Trustees before final action is taken. It would be months before this could be done.

Would it not be wise for you to delay until Dr. Stuart comes? If you decide to go on back in the face of the present situation and leave matters of salary, etc., for settlement on the field, then you will have to take the responsibility, since we in this office do not feel authorized to alter the decisions reached by the Faculty Executive on the field.

Very sincerely,

/s/ N. GIST GEE

0889

Charge to the account of China Union Universities, 150 Fifth Avenue

\$

*for A. Stuart*  
*1 copy*  
*1228 A*  
*1 copy letter to*  
*night*

CLASS OF SERVICE DESIRED	
DOMESTIC	CABLE
TELEGRAM	FULL RATE
DAY LETTER	DEFERRED
NIGHT MESSAGE	NIGHT LETTER
NIGHT LETTER	<input checked="" type="checkbox"/> WEEK END LETTER

Patrons should check class of service desired; otherwise message will be transmitted as a full-rate communication.

# WESTERN UNION

NEWCOMB CARLTON, PRESIDENT

J. C. WILLEVER, FIRST VICE-PRESIDENT

CHECK
ACCT'G INFMN.
TIME FILED

Send the following message, subject to the terms on back hereof, which are hereby agreed to

January 5, 1933

Prof. Vernon Nash  
School of Journalism  
University of Missouri  
Columbia, Missouri

*CYENCHING*

Impossible get Board together for action before ninth. Will recommend to Board that committee on journalism be appointed same to function as Stuart recommends. This requires time. If you choose return immediately trusting new committee adjust matters satisfactorily this office feels you must do so on own responsibility as we cannot promise behalf of trustees any assumption of change from Faculty Executive Committee decision. Our preference you defer return until Stuart arrives confers with Williams Board approves appointment of committee and you can go out with assurance all questions settled.

N. GIST GEE

THE QUICKEST, SUREST AND SAFEST WAY TO SEND MONEY IS BY TELEGRAPH OR CABLE.

0890

V. Nash

UNIVERSITY OF MISSOURI  
COLUMBIA

SCHOOL OF JOURNALISM

January 6, 1933.

ack 1-9-33 BAG

Mr. N. Gist Gee,  
New York City.

Dear Mr. Gee:-

Your night letter of the 5th received this morning and I am replying by night message tonight as follows:

"REMAINING COLUMBIA JANUARY WAITING FINAL ACTION  
WORKING WILLIAMS FOUNDATION WRITING"

It is a disappointment not to be able to get away at once if I am to go this spring as all the advices from the field concerning journalism affairs, particularly the situation on the Gazette, makes the situation seem very urgent. But I agree with your feeling that it is desirable to get all questions settled this time before we leave.

Nevertheless, I do hope, because of the reasons stated in the foregoing paragraph and the fact that the staff there is so short-handed with the greatly increased enrollment, that it may be possible for us to iron everything out and for me to get under way without waiting for the arrival of Dr. Stuart. This is upon the assumption that the trustees will approve the proposal for the creation of a journalism administrative committee, made with the approval of the president and vice-president. If they will not so approve, then we would seem to be in a very difficult and distressing impasse since I cannot consider a return on any terms that the G.F.E. are likely to approve.

Far be it from me to consider that I personally am essential to the continuation of the undertaking. I do feel, however, that I should elaborate upon that section of my night letter of the 3rd dealing with this phase of the situation. If a condition should arise, through a refusal of the trustees to create a journalism committee responsible for my support, and I should thereby be unable to return, I could not possibly turn aside from the task with which I have been identified from the beginning and for which I have evinced so great enthusiasm to the outstanding contributors without giving them my reasons therefor in the fullest and frankest language possible. I am too committed to the enterprise in their minds for me to be willing to quit without telling them my (to me) compelling reasons for doing so in spite of very obvious dangers of misunderstanding on their part and of consequent possible harm to the work.

It is exceedingly distasteful to us to feel compelled to raise an issue which centers so largely in the matter of our salary. Both of us, as preachers' children, grew up in an atmosphere where it was taken for granted that the ones principally concerned had little or nothing to say about such matters within the polity of the Southern Methodist Church.

0891

We went out therefore in 1924 upon the schedule offered, accepting in all good faith the assurance that it was based upon the university's policy of paying those employed directly by it salaries approximating the schedules of the cooperating mission boards. We found on arrival that this was not true, that ~~the~~ Yenching was lagging far behind. The authorities frankly admitted this fact but urged us to be patient and ~~relief~~ *promised* relief would be given as soon as it was humanly possible.

When we were ready to return in 1929, we sought action upon this continuing injustice before leaving. Assurance was given us that the authorities on the field were at that very time working upon a new schedule which would bring practice into conformity with policy in salary matters. Thereupon, as we had gone out in ignorance the first time, so in trust we went ahead the second time.

Within two months after our entering upon the new year's work in the fall of 1929, we discovered that a small percentage increase upon salaries paid in local currency had been made, while the university proceeded to spend a l.c. \$50,000 surplus it had upon the power house and library. The committee composed of Dr. Galt, chairman, Dean S.D. Wilson, J. B. Tayler, Alice Boring and myself, which later in the year worked out a schedule based upon prevalent mission practice, showed that our salary that year (even with the 12 $\frac{1}{2}$ % "bonus") was not as much as three-fourths of the amount required by the policy *according to the schedule recommended,*

This recommended schedule was approved by the trustees for the foreign staff and was in effect during the budget year of 1930-31. A reaction involving most unfortunate invidious comparisons as between Chinese and Westerners set in and the authorities swung badly to the other extreme, recommending and securing adoption of a schedule which provides only a fraction *of the average* of the salaries paid by the cooperating missions even with the cuts which the missionaries have been asked to take this year. It is this schedule which the General Faculty Executive recommends for me.

The essence of the difficulty is that this experience has been such as to make it impossible for me to have confidence in the present processes by which salaries are determined *on the field.* The situation seems to me untrustworthy and is, in fact, out of the question for any Westerner unless he has independent means or is willing to accept a bare subsistence without any adequate provision for the future. We do not have the former and we could work under so great insecurity only at such cost to our happiness and peace of mind as to make it impossible for me, in good conscience, to continue with the task under such a handicap.

May I assure you (and through you the trustees, if you should see fit to go into the matter in any such detail with them) that I am not conscious of any bitterness whatever in the matter. I know how slowly such things work themselves out sometimes in involved relationships such as our university has; I've no doubt that, were I a Chinese, I should also be standing vigorously for a "single-standard" scale. My own conviction is that Yenching's present policy of having foreigners directly upon the field budget is inherently unsound. It seems to me a pertinent fact that every other institution connected with the China Union Universities office has a policy whereby the Westerners directly employed by the institution are handled by the boards in America and considered in essence as missionaries of these boards contributed to the field.

The unsoundness of Yenching's policy is further revealed, in my opinion, by the fact that the schedule recommended by the G.F.E. for application to me is not genuinely operative. Where the individuals concerned have no other means and cannot treat the salary offered as virtually an honorarium, exceptions have been made in one form or another in case after case. I make this statement on my own knowledge in certain instances and upon Mr. Garside's statement concerning the matter as regards other individuals. These recurring special arrangements do not lessen my feeling as to the untrustworthiness of the processes.

If consideration of the proposal to place the determination of my status and salary under a special journalism administrative committee should lead the trustees into a full consideration of the wider problem, I could wish that those who are sufficiently interested might read an article by me in the "correspondence" section of the Christian Century for March 11, 1931. In this I review the problem created by disparate exchange rates and the elements involved in the question of "equal pay for equal work" in mission institutions.

Even were all these complications out of the way, I should feel that the exceptional circumstances under which our work has been financed call for and justify special arrangements in my case. From the months in the summer of 1924 when we raised \$9,000 in Kansas City for my first period on the field before I had ever been in China down to the present, I have always been on a financial "shoe-string" with unusual insecurity as to tenure of employment. Even now we face the possibility (though, fortunately, not the probability) that our enterprise *within 18 months* will have to be wound up and I shall be looking for other employment with the very ten years of my life spent in which most college and university teachers are making a secure place for themselves somewhere.

Consequently, if the trustees approve the recommendation of Dr. Stuart and yourself that the publishers' committee "contribute Mr. Nash as the (its) permanent American representative and fix his salary and expenses according to their own judgment" in consultation with you, I shall earnestly hope that no objection will be raised to the recommendation which, I feel sure, President Williams and his associates will make, namely that I be given a contract based upon all the items set forth in the "schedule of allowances and salary for foreign staff" which was in operation during the budget year 1930-31. The fact that the cuts put into effect <sup>recently</sup> by the cooperating boards make their practices at present somewhat lower is balanced by the considerations set forth in the paragraph immediately preceding, and by the fact that we worked for five years at rates far below those to which we were entitled and are still paying interest to life insurance companies on loans which we were forced to contract during those years.

I will go further into detail now concerning this phase in the hope that you and Mr. Garside will feel that action authorizing the transfer of my control from the G. F. E. to a newspaper men's committee, headed by Dean Williams, will justify you in issuing me a contract on recommendation of the first nucleus of such a committee, composed, say, of President Williams, Dean Martin, and James Wright Brown of the Editor and Publisher. If we have such approval by the trustees of the recommendation, in principle, and are given a formal contract on the form (which Mr. Garside and I discussed together) it would seem to me decidedly preferable that I get on back where I am so badly needed and can be fully employed rather than that I should remain on in America for some months more (with partial employment at best, and on the larger "home-side" salary) in order to participate in the working out of the other details of the scheme. If you feel, on the other hand, that final action on the terms of my contract cannot be taken until the committee has been named and has functioned as a committee of the whole after formal appointment by the trustees, then of course, we have no recourse but to stay on and to do such things as our hands find to do.

On the basis of the approval of the plan given by you, Mr. Garside and Mr. Hedrick in our conversation in your office, I shall give all my spare time while remaining here in Columbia to further work upon the preliminaries of the plans for incorporating a Williams Journalism Foundation. If the decision after the trustees have acted is that I should await Dr. Stuart's coming, I should appreciate your advice as to my further movements after Feb. 1.

On the assumption and hope that early action may be possible, I should like to make the following comments on the provisions of the contract:

1. The schedule mentioned is acceptable down to the item on "Medical Provisions", which should read as in the so-called single-standard schedule, the one which became effective July 1, 1931. This is the wording which has always been operative even during the year when the missionary-standard schedule was in effect. You will note that the one makes no mention of hospitalization *which is provided.*

2. Concerning travel allowance, we would desire that the provision for first-class travel on the Pacific be retained. (It is plainly set forth in both schedules.) This is asked not primarily because we prefer to travel first class but with the "commuting" life to which we seem destined, it may be necessary to catch a boat having no special class, or such provision makes it possible for us (without prolonged negotiations and authorizations) to act promptly concerning possible alternate routes (such as a return through Russia and Europe, which may at some time be very desirable in the interests of our work.) Just at this time, such provision would enable us to give our car to the department (which badly needs same) by applying the difference between the costs of first and special classes to its purchase price, and travelling special class.

3. Concerning furlough, it would seem that this item might be omitted entirely, as it is not likely that I will ever have same in the usual sense of the term in missionary practice. In its stead (if anything at all is required) might be a clause that salary and other arrangements when working outside of China will be subject to further consideration and decision at each such period *by the journalism committee.*

4. A clause should be written in concerning the application of the retirement plan.

Since we are naturally very eager to know the result of the board meeting and since plans for further stay in this country or possible leaving at an early date involve much uncertainty for us, we should appreciate it greatly if could wire us as soon as convenient after the meeting of the trustees stating whether they have approved or not and whether the form of the approval is such that you would feel it permissible and justifiable for a contract to be worked out prior to the formation and appointment of the full committee.

Sincerely yours,

*Vernon Nash.*

Vernon Nash.

P.S.-While it may not be necessary to incorporate such an item in a contract, I should particularly desire that our salary item should be removed from the field budget and salary checks paid either directly from New York or through the agent of the trustees at Yenching.

V.N.

UNIVERSITY OF MISSOURI  
COLUMBIA

TRANSFER

SCHOOL OF JOURNALISM

YENCHING

Jan. 9, 1933.

*ack 2-8-33 B.S.*

Mr. B. A. Garside,  
New York City.

Personal and Confidential

Dear Garside:-

The underscored lines above are included in the hope that you will use your own discretion as to whether the points I wish to raise in this letter ever go further or not. I should like some such point of view to be in your minds there, and perhaps put before the trustees, but you will understand from the following how I would feel some embarrassment in writing them to Mr. Gee *since they might seem as gratuitous offering of advice to a senior on the contract of his job.*

There is nothing more I can think of which needs to be said on the salary matter, in addition to my long letter to Mr. Gee. I have been fearfully torn between a sense of personal obligation to those whom I have persuaded to participate largely in the support of our undertaking and the conviction that I will never be able to accept a salary schedule adopted or approved by the field so long as it adheres to its "single-standard".

And if it is the consensus of judgment (sic!) that I should await the arrival of Dr. Stuart before seeking to complete the organization of a proposed journalism administrative committee (assuming such is authorized by the trustees), then I must do so, however great my regret at the prolonged delay in getting back on the main job.

If the hoped-for authorization follows the wording of Dr. Stuart's recommendation in his letter to Mr. Gee, there are many things to be considered in addition to my status, and I should be greatly interested in sitting in on discussions concerning them. My chief question is whether I am more needed here than there, if a schedule and status for me which is mutually agreeable can be worked out promptly.

*at this time*  
While it is proposed that the publishers' committee shall be made responsible for the administration of the Missouri-Yenching Journalism funds on a permanent basis, and I believe such an arrangement is generally desirable, certainly the primary occasion for such a proposal was to obtain a way round the impasse on the salary matter. With the latter out of the way so that an acceptable contract can be worked out, surely it is preferable that I get on back to the main job than ~~in~~ *rather* spending months on a task which will have to be accomplished largely by correspondence anyway.

0896

It is most unlikely that President Williams would find it possible to meet Dr. Stuart elsewhere during his short stay in this country. And where in that schedule worked out by Mr. Hedrick for Leighton will time be found for him to come to Columbia for a sufficiently unhurried conference with President Williams? If the trustees would authorize you and/or Mr. Gee to work out my status on recommendation of the nucleus of the journalism committee, the one immediate problem is out of the way and other matters could be "ironed out" as slowly as need be.

This brings me to the crux of the matter and to my reasons for writing you rather than Mr. Gee. Leighton has sought through a succession of Lewises, Luces and Wannamakers to get someone in charge of Yenching affairs at this end who could and would accept responsibility. So far as I have ever heard, there has been nothing but the completest satisfaction with the services rendered by the C.U.U. office but, in matters beyond your <sup>responsibility</sup> ken, he has sought in vain to escape being split between the two hemispheres. Here is a matter which Mr. Gee can and should handle, *it seems to me.*

One gathers, however, from his wire and letters that Mr. Gee is strongly inclined personally to leave the whole matter in abeyance for Leighton to handle. Whether I am correct in my <sup>general</sup> observation in the foregoing paragraph, on <sup>one</sup> ~~the~~ phase of the question I am exceedingly sure of the correct <sup>ness</sup> of my judgment: leaving the salary question for Dr. Stuart to handle is precisely the procedure which should not be followed.

I have absolutely no personal objections to dealing with him in the matter (beyond the necessary delay in returning involved) but Stuart in his delicate and involved relationships there should be able to return and to meet any questions which may be raised concerning my status with the absolutely true statement that he personally had nothing to do with the *detailed* working out of the salary schedule under which I came back. Only thus can he be freed from embarrassing complications.

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If this reaches you before the board meeting and the question of "special considerations, etc." are stressed, I should be glad if attention were called to the first seven lines <sup>of page 2</sup> of Leighton's letter to Mr. Gee. The single-standard scale was not made retroactive, and there is admission by the president that some other foreigners are unwilling to accept it *and are not on it.*

Sincerely yours,

Vernon Wash

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YENCHING

Yenching University

January 9, 1933.

Mr. Vernon Nash  
200 Edgewood Street  
Columbia, Mo.

My dear Nash:

Dr. Gee is leaving this morning for a trip in the field, and will be out of the office almost constantly for several weeks; so I am acknowledging your letters of January 5th and January 6th, both which arrived this morning.

What you say in these letters, particularly the long discussion in your letter of January 6th, makes it all the more obvious that the only way which we can hope to have any satisfactory clearance of all these journalism problems is by means of a conference, in which Dr. Stuart, yourself, Dean Williams, and representatives of the Trustees will all be present. We had thought it might be possible that if you sail for China immediately, you would be able to reach the Yenching campus before Dr. Stuart left. However, a letter which has just arrived indicates that he is planning to leave about ten days earlier than we anticipated. This would almost certainly mean that the two of you would pass somewhere in mid-ocean, and with you in China and Dr. Stuart here in America we would still be as far from any agreement as we now are.

Since I have already discussed with you at some length the problems related to your own salary and allowances, I will not go over that ground again in this letter. I am glad, however, to have your statements on these subjects in a form where they can be presented to the Board of Trustees. I am sure you will find everyone sympathetic with your problems, but on the other hand the Trustees have to strive for a proper balance between a large number of conflicting interests, so they must try to see dispassionately all the different aspects of this very knotty problem.

However, in quoting your January 6th letter to our Trustees, I think it would be wise for us to omit the fourth paragraph on the first page. While I am sure you did not intend it so, the Trustees would be likely to read into the last sentence of this paragraph a rather definite threat that failure on the part of the University to meet the conditions under which you could return to China, would involve the loss of support from those who have heretofore given generously to journalism. In these times of depression all boards of trustees are looking for a good excuse to retrench and to cut down programs. I can visualize some Trustee rising up and making a counter-suggestion that we close up our work in Journalism and be done with it.

0899

Mr. Nash

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1/9/33

We have had the opportunity of a long conference with Dean Martin today in regard to these matters. He seems to agree with our judgment that the wise course is for you to remain here until after Dr. Stuart arrives, so that President Williams, Dr. Stuart, Dr. Gee, Dean Martin and yourself can all get together in Columbia and reach final decisions on all these moot questions. He is starting for Columbia tonight, by way of Washington, so you will be seeing him before the end of this week, and can confer direct. He also favors the idea of the special committee for seeking the support needed for journalism and dealing with such administrative problems as your salary and allowances, though he suggests the desirability of two committees which might be related but still distinct:- (1) An advisory committee made up of men prominent in the journalistic world with responsibility for helping secure increased support for journalism, and (2) An administrative committee, which might include both Yenching Trustees and men like President Williams, which would deal with administrative problems such as your salary and allowances, budget questions, general policies, and the like. During the interim before your conference with Dr. Stuart, you can probably make important progress toward the arranging of these two committees. One point we ought not to overlook is the desirability of having a close tie-up with the Yenching Trustees, so as to avoid the possibility of our working at cross-purposes. This unity could be achieved by having the Yenching Trustees take formal action inviting the men you and President Williams and Dean Martin may nominate, to serve on either the advisory committee or the administrative committee. President Williams himself should undoubtedly serve on both committees, and possibly others as well.

Sorry these problems necessarily delay your plans for getting back to the field, but it is so important that we do things right and lay our plans wisely that the delay is probably justified.

Cordially,

B.G/G

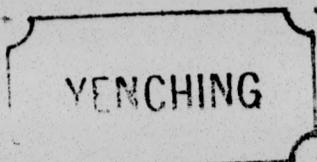
Copy to Dr. Gee  
Dr. Stuart

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UNIVERSITY OF MISSOURI  
COLUMBIA

SCHOOL OF JOURNALISM  
OFFICE OF THE DEAN



January 26, 1933.

*ack 2-8-33 RAL*

Mr. B. A. Garside,  
Yenching University,  
New York Office, 150 Fifth Ave.,  
New York City.

INDEXED

Dear Mr. Garside:

You may be interested to know that this week Prof. Nash, President Walter Williams and I held a conference to discuss some of the problems facing the Department of Journalism at Yenching, and Mr. Nash in particular.

Both President Williams and I felt, and so advised Mr. Nash, that under the circumstances he should remain until the arrival of President Stuart. Today I am advised by Mr. Nash that President Stuart will arrive in Seattle on March 7 unless at the last moment he is prevented from embarking through conditions at the University and in North China. I hope you will advise us immediately if there has been any change in regard to Dr. Stuart's journey here.

We discussed at the conference the proposal, with which I think you are familiar, in reference to placing the administrative affairs of the Department of Journalism in the hands of a separate committee in this country. In view of the fact that President Stuart has already suggested such a committee, we thought that with the approval of the New York office, it might be well for Prof. Nash to have all of the preliminary arrangements made to place before President Stuart and your office for approval.

Also, at the conference, we discussed the plans thus far set in motion by Prof. Nash to organize a Walter Williams Foundation. In view of the fact that there is already in existence a foundation formed by the alumni of the Missouri School of Journalism for purposes of aiding journalistic instruction at Missouri alone, it was tentatively agreed that a separate sponsorship would have to be set up for the Walter Williams Foundation. Prof. Nash is, therefore, working upon a change from his original idea of Missouri alumni sponsorship to a group including various journalistic organizations which he hopes to have perfected before the arrival of President Stuart.

0901

Mr. B. A. Garside

-2-

1/26/33.

I hope you will give me the benefit of your opinions and suggestions with reference to these matters, and keep me advised as to the arrival of President Stuart.

Very sincerely yours,

*Frank L. Martin.*

Frank L. Martin.

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Vernon Nash

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January 30, 1953.

Dr. J. Leighton Stuart  
Yenching University  
Peiping, China

My dear Dr. Stuart:

Let me acknowledge receipt of your cable of January 23rd, which we have decoded as follows:-

"SINCE VERNON NASH DOES NOT INTEND TO ARRIVE IN TIME FOR SECOND TERM WE RECOMMEND ENGAGING FINANCIAL CAMPAIGN. J. LEIGHTON STUART TEMPORARY SAILING PRESIDENT JEFFERSON DUE SEATTLE MARCH 7, 1953."

With the whole Japanese situation still in a very uncertain stage, it is an even guess as to whether or not this letter will find you still in China. It is certainly unfortunate that you are not twins, one of whom could remain on the Yenching campus while the other made frequent visits to the United States. But since we cannot avail ourselves of that solution, we can only try to have you at the place where you are most urgently needed. While we are counting much on your visit to America this spring, both for promotional work and also to deal with a number of administrative matters, we recognize that if the Japanese threat continues to be a serious one, your presence on the campus may be much more important than anything here in America.

x To  
The two most important administrative matters now confronting us are our plans for Dr. Faucett and Mr. Nash. Dr. Gee has written you quite fully on both these matters, and I have also mentioned these problems at various times. Since Dr. Gee had detailed conferences with you about both these men just before he left China, and is most directly acquainted with all the factors involved, I have tried to leave these matters in his hands, and have given such assistance as I could while he has been absent from New York on cultivation trips. It is probably desirable that we give at this time a summary of how both these cases stand at present. If this letter finds you still in China, we may have occasion to exchange further cablegrams regarding Faucett and Nash before final decisions are reached, so you will wish to be acquainted with all the latest information available.

Mr. Nash. The whole question of Mr. Nash's support and his future relationship to the University is in such a chaotic state, that the only satisfactory solution seems to be a conference at which yourself, President Williams, Mr. Nash, and some representative on our Yenching Trustees can all be present. The most fundamental question, of course, is that of whether we can find support to keep the work in Journalism going on after June, 1954. If we are to come to the end of our resources at that time, then there is not

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January 30, 1955

much point in our going into the matter any further. The only other question would be whether or not we should, in order to meet our obligations to past donors to Journalism, send back Nash to the field for the eighteen months still remaining on the present five-year program.

Assuming however, that we hope to keep the work of Journalism going forward, the next question is the type of organization we should have in America for securing the special financial support needed for this work. Here a number of suggestions have been made, but no other clear-cut agreements have been reached. Mr. Nash's idea has been that we depend largely upon a "Walter Williams Foundation" made up chiefly of Missouri Journalism alumni, to obtain the special funds required for our Yenching program in Journalism. However, the alumni of the Missouri School of Journalism already have a foundation established for aiding the support of their own department at Missouri, and naturally President Williams is the figure around which this foundation is being built up. Under the circumstances we may not be able to count on Missouri alumni for any substantial portion of the funds required for the work of Journalism, even though we may be able to rely on their warm interest, and on President Williams' hearty cooperation.

Present indications are, therefore, that if some special group is to be set up to secure support for Yenching Journalism work, it should include representatives from the widest possible range of Journalism interests, rather than rely on our Missouri Journalism contact alone.

We are now faced with the question of how the membership of such a sponsoring group should be selected, and what relationship this group should have to our Yenching Board of Trustees. On the one hand, such a group should have a sense of responsibility for a specific piece of work in which the group is vitally interested, but on the other hand we should have a close relationship to the Yenching Trustees so as to make for unity of administration and program at Yenching. One possible solution lies in the suggestion that we make President Williams one of our coopted Yenching Trustees, and thus have a connecting link similar to the one Mr. Gamble and Mr. Merle-Smith provide between the Yenching Trustees and the Princeton-Yenching Foundation.

The next question is that of the handling of employment arrangements with Mr. Vernon Nash. I believe it was Mr. Nash's thought at that time (and perhaps still is today), that when this sponsoring committee is established it might take the responsibility for his employment and the determination of all matters affecting his salary and allowances. While such an arrangement would relieve the Yenching authorities on the field and at home of any difficulties at this point, the plan has two obvious weaknesses. In the first place, the type of man whom we would desire to see serve on such a sponsoring committee would not have either the time or the interest to deal with such questions of detail as are involved in Mr. Nash's arrangements for salary and allowances. One would easily foresee that such a group would quickly become harrassed and impatient if asked to grapple with some of the tedious questions which are constantly coming up in this connection. Also it would be setting a very unfortunate precedent, and establishing a policy that might easily create unlimited difficulties in future, if a group entirely unrelated with University administration in the West or on the field, should assume full responsibility for settling all these questions for one of the Yenching staff. Of course there would be some analogy with the present Princeton-Yenching arrangements for handling the support of one of their appointees like Professor Duncan, but our Princeton-Yenching group is much more closely related to the University both on the field and here in New York.

0905

January 30, 1935

One possible arrangement that has been suggested is that we might have a special committee made up in part of Yenching Trustees and in part of representatives of the Journalism sponsoring committee, which would have charge of these employment arrangements with Mr. Nash. This would mean more work for some of our Trustees, and might prove a rather awkward arrangement; but perhaps it would solve most of the fundamental difficulties involved.

As to the arrangements under which Mr. Nash would return to the field, we seem to have reached an impasse. Mr. Nash states quite definitely that he is unable to sign a new contract whereby he would return to Yenching on the graduated basis of salaries and allowances adopted for both Western and Chinese members of the staff two years ago. Without attempting to evaluate this schedule of salaries as now set up, we are strongly of the opinion that when an institution adopts a program designed to cover some field of its administration, it should either adhere to that program without making any exceptions, or should modify that program until it is more satisfactory. In several of our China Union universities we have dealt with the problem of University-supported Western staff by placing these westerners on a par. with the Missions supported personnel, by having such individuals appointed and supported as "missionaries of the Board of Trustees". This was substantially the plan we followed in Yenching until two years ago. But since then the field has advocated the plan you are now following, and the Trustees have agreed to the delegation of this responsibility to the field.

If you are able to go ahead with your plans for the trip to the United States, I am sure that when you get together with Dr. Williams, Mr. Nash, and some representative of the Trustees, you can work out satisfactory solutions to these problems. Meantime we are keeping all these questions more or less in suspense. If your trip must be abandoned, then the Yenching Trustees will no doubt have to reach decisions on these matters. In that case they will certainly wish advice from you as to how we should proceed. I believe that Mr. Nash is still hoping that solutions can be reached in time to permit his sailing for the field within the next few months. Dean Martin stated that while he believed the work in Journalism could be carried on during this spring semester without Mr. Nash being present, that if Mr. Nash could be at the University during the summer he could render a valuable service in helping with the activities of Journalism during the vacation period.

X<sup>to</sup>  
Dr. Faucett. Dr. Faucett's case is not quite so complex as that of Mr. Nash. But here also we must choose between several alternatives, and we need your wisdom to help us choose wisely.

From the information we have received from the field, we understand that you approve Dr. Faucett's return for the autumn of 1935, and that while you hope special support for him can be found, you would nevertheless agree to his support being provided from general University funds if no special source has yet been developed. Dr. Faucett and Dr. Gee are working hard on the problem of finding special funds, probably from the Carnegie group. There seems to be some hope that these special funds will be available by the beginning of our 1935-34 fiscal year, but the present economic depression makes this rather doubtful. The prospects for such support a year or two hence are much brighter.

Meantime, Dr. Paul Monroe has expressed an interest in the possibility of Dr. Faucett spending next year at Roberts College, helping with the

0906

Dr. J. Leighton Stuart

-4-

January 30, 1955.

building up of the work in English there. I believe that Dr. Monroe might desire to have Dr. Faucett remain longer than one year if he cared to do so.

This brings up the question of whether it would be desirable to have Dr. Faucett spend 1955-54 at Robert College, and come on to Yenching in the summer of 1954. Our Yenching budget for 1955-54 is being substantially reduced, and no doubt the addition of Dr. Faucett's rather large amount of salary and expenses from general University funds would be a serious problem. On the other hand, the University may feel that Dr. Faucett is so urgently needed for the work in English that you would prefer to have him on the campus next year even if his support must be provided from general funds.

Dr. Faucett himself has found it difficult to decide whether or not he wishes to accept the invitation to spend a year or so at Robert College. At first he thought this would give him an opportunity to cooperate with the Turkish government, and with that in view he felt that one year in the Near East would be quite worthwhile. Later it developed that this cooperation with the Turkish government would probably not materialize, and then Dr. Faucett stated that he would much prefer to return to Yenching this summer rather than spend a year doing simply teaching work in English for Robert College. Dr. Monroe is coming to the United States for a brief time during February and March, and we have been hoping that the three of you could get together and reach an agreement regarding these matters. Here again if your trip to the United States is cancelled, we would like your advice by letter or cable.

Very sincerely yours,

BAG:PW

BAG

n.s.s.

0907

YENCHING

Yenching University

February 8, 1933.

Mr. Vernon Nash  
Holt,  
Missouri

TRANSFER

*ack. 2/15*

Dear Nash:

I have had two letters from you since I last wrote, the personal one you wrote on January 9th, and the more general statement you sent on January 20th. The chief reason for my delay in sending a reply has been a desire for a little more light before I attempted to discuss some of the problems you raise.

We had a meeting of our Yenching Promotional Committee two days ago at which journalism matters were discussed at some length. Everyone agreed that if Dr. Stuart is able to come to the United States this spring, our best course is to wait for his arrival before attempting to reach decisions. If Dr. Stuart's trip is cancelled - and that seems quite likely if our Japanese friends continue their present course, then we will have to reach decisions here as best we can without Dr. Stuart being present.

As to your own plans for return to China, it was the judgment of everyone on our Promotional Committee that we will simply have to make time until Dr. Stuart can arrive, or we can have a full exchange of opinion by correspondence.

As to the setting up of an advisory or sponsoring committee, it does not seem so necessary that we await Dr. Stuart's coming before taking any steps. It does appear necessary, however, that there be some conference between President Williams and representatives of our Yenching Trustees before any formal steps are taken. It seems to our Promotional Committee that the best procedure would be for President Williams and the Yenching Trustees to reach some understanding as to whom should be invited to serve on such a committee, and then have invitations sent out in the name of the Yenching Trustees. Of course, we would look to President Williams to use his influence wherever he could in persuading individuals to accept membership on such a committee. Formal action by the Yenching Trustees would, however, give the whole movement a closer relationship with Yenching and a more permanent basis.

Dr. Gee will be travelling westward within the next fortnight or so, regardless of whether or not St. Stuart is able to come to this country. When he passes through Missouri, he will try to arrange to see President Williams and to discuss these matters at greater length.

0908

Mr. Vernon Nash

February 8, 1955.

-2-

I hope that you are having a good rest at your home in Holt, and that you are finding it possible to take a few weeks vacation without worrying too much about what the next moves are to be. As soon as we know what Dr. Stuart is to do, we will be in a better position to arrive at conservative decisions.

Very cordially yours,

BAG:PW

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YENCHING

Holt, Mo.

Feb. 15, 1933

TRANSFER

*no ack required*

Mr. B.A Garside  
150 Fifth Avenue  
New York City

Dear Garside:

Thanks for your good letter of Feb. 8th. Since Mr. Gee plans to be in Columbia early in March I presume it will be best to delay any initial steps until he and I can take up these matters with Dean Martin and President Williams.

I am working on the copy for the journalism pamphlet. I have been keeping up, as usual, quite a correspondence with various ones interested in our work, am meeting a number of speaking engagements in western Missouri. I have been able to see quite a good deal of the group in Kansas City, and have asked Miss McCoy for a statement about the status of their payments, thinking I might be able to be of some help in assisting collections, in an informal way. I spoke at the Lions Club last week. They continue to be very friendly.

It is hard to wait, but I am enjoying this unexpected time with my father and mother. They are both very far from well. They are anything but young, so I feel it would be mean-hearted to object to anything which has given us these added weeks together.

Cordially yours,

*Nash*

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YENCHING

Holt, Missouri  
March 9, 1933

*ack 3-13-33*

Mr. B.A. Garside  
Yenching University  
150 Fifth Avenue  
New York City

Dear Garside:

At the conference last week at Columbia, they all desired that I should prepare a tentative scheme of organization for the Missouri-Yenching project. I find myself very much baffled by this task. It would appear from the discussion that a form of autonomy somewhat greater than that of the Princeton-Yenching Foundation and somewhat less than that of the Harvard-Yenching Institute is desired. I should appreciate it greatly if you would give me your advice on this problem and let me have any information that is readily available concerning the form of organization of these two bodies within the Yenching organization, particularly their relationship to the Yenching trustees.

I had never thought of anything more than a journalism administration committee authorized by the trustees and making decisions subject to their ratification. It is now quite clear that President Williams and Dean Martin desire the creation of an autonomous governing body which would, of course, work in closest consultation with the trustees but would have final authority in matters effecting journalism work. I had suggested to them that this created sizable problems and difficulties but Mr. Gee assured them that their desires in the matter would undoubtedly be followed, provided they accepted full responsibility for further financial support as well as for administration. President Williams and Dean Martin replied that such responsibility would naturally go along with such authority and they felt sure a strong administrative body of newspaper men and others interested in education for journalism could be brought together on such a basis. They also felt that adequate financing might be much more easily obtained under such a form of organization.

0912

-2-Nash

Would you not feel that such an autonomous arrangement would make it highly desirable if not imperative that a legal entity of some kind be created even if the funds secured should be held by and in the name of the Yenching trustees? I hate to add another to your many burdensome tasks, but know of no one else to whom I can turn for advise on this problem. I would appreciate as early a reply as may be possible for you since they want me to put tentative drafts of such a scheme into their hands prior to our conference in Columbia March 28th.

My February salary was still sent to 200 Edgewood, Columbia. I would be glad if you would notify all concerned that my only address in America now is Holt, Missouri. If there is still serious dislocation in the banking situation, I would be glad to have your judgment as to the best way of transferring our funds to us. The Columbia bank accepted my check for collection on March 3rd. I have no idea what further developments may mean in the desposition of this check.

Cordially yours,

*Vernon Nash*

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YENCHING

Yenching University

March 13, 1935.

TRANSFER

Mr. Vernon Nash  
Holt,  
Missouri

My dear Nash:

I have your letter of March 9th.

Dr. Gee sent me a brief note immediately after the conference in Columbia. With his note he enclosed a brief memorandum which I believe was drawn up by Dean Martin, summarizing the results of your conference.

I am a bit surprised at some of the apparent trends and decisions of the conference, but I feel that, having asked this group to find solutions for the very difficult problems involved, we should all refrain from any meddling.

I think therefore, that I had better not try to set forth any of the personal opinions on the various points you refer to in your letter. You ask specifically for information as to the organization of the Harvard-Yenching Institute and the Princeton-Yenching Foundation, which I summarize briefly below:-

Harvard-Yenching Institute. This is incorporated under the laws of the Commonwealth of Massachusetts. It consists of nine trustees, of which three are elected by Harvard University, and three by the Trustees of Yenching University. The remaining three were appointed originally by the Trustees of the Hall Estate, but as they die or resign, their successors are chosen by the Trustees of the Institute. The Institute has its own financial officers, and is entirely independent in all of its financial responsibilities. Each year the Trustees of the Institute prepare a budget for the coming fiscal year, based usually, though not necessarily, upon budget estimates submitted by Yenching University and by Harvard University. Both Yenching and Harvard make formal financial accountings to the Institute covering all disbursements made from the Institute's appropriations.

Princeton-Yenching Foundation. This is a membership corporation established under New York laws. Its only formal contact with the Trustees of Yenching University is that two members of the Board of Trustees are coopted from the Trustees of the Princeton-Yenching Foundation. The Foundation has its own Treasurer, of which Mr. Evans

0915

Mr. Vernon Nash

-2-

March 13, 1955.

and I are the Associate Treasurers, and looking after most of the financial work of the Foundation, under instructions from the Trustees of the Foundation. The Foundation makes its contributions to Yenching both in cash and through supplementing staff members.

I trust this gives the information you desire on both these groups. If you are in need of further facts which I can supply, I will be happy to cooperate.

It is certainly unfortunate that, in addition to the disturbances in China and the difficulties in America, California had to start having earthquakes just a few days before Dr. Stuart was due to arrive there. I do not know whether or not there will be any change in his plans to spend about a fortnight there.

With all good wishes, I am

Very cordially yours,

BAQ:PW

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Verona Nash

NOTE: This is the substance of conference  
of Dr. Stuart and Dr. Gee with Dr. Williams,  
Dean Martin and Mr. Nash in MARCH, 1933.

Observations on a Possible Form of Organization for

THE MISSOURI-YENCHING JOURNALISM PROJECT

TRANSFER

1. It is suggested that all contributors to the Missouri-Yenching Journalism Fund giving \$25 or more during the five-year period 1929-34 be invited to serve upon a general advisory committee for the project.

2. That approval be sought from the Yenching board of trustees and from members of the advisory committee for the appointment by President Williams as permanent chairman of an administrative of four members (besides himself), broadly representative in its personnel of the interests concerned. For example: - Dean Frank L. Martin, schools of journalism;  
Robert J. Clark, treasurer of the Kansas City Power & Light Co.,  
the Kansas City constituency;  
James Wright Brown, newspaper publishers;  
B. A. Garside, assistant treasurer of Yenching.

Note:- On another sheet are further suggestions for membership for possible invitation in case any of the above persons are unable or unwilling to serve.

3. That a board of advisors be created in China, composed of Chinese and Western newspaper men, to pass judgment upon the recommendations of the staff of the Yenching Department of Journalism on the field before these are sent on to the administrative committee in America for final action.

4. Proposals 1 and 2 are made for a provisional period. If the administrative committee is given an autonomous status by the board of trustees of Yenching University, it may be desirable to create a corporation of the State of Missouri which would accept the responsibility and authority for the undertaking to develop Class-A education for journalism in China, with the department (later a school) maintained in connection with Yenching and sponsored by the School of Journalism of the University of Missouri.

If such a corporation is created, all contributors of \$5 or more might be entitled to membership therein. This membership might elect the administrative committee, or, preferably, the membership might be asked to empower the president of the corporation (President Williams) to appoint his associates on this administrative committee.

5. The formation of a legal entity would seem to be desirable even if the trustees of Yenching University are invited to hold the funds secured in trust and to place its routine administrative services at the disposal of the journalism project, upon payment for overhead of a certain percentage of the sums obtained and administered. This would not be a substantial change from the relationships maintained in the financial administration of the journalism fund at present. A legal entity would have larger assurance of permanence, would have greater prestige, and would command more confidence on the part of prospective contributors.

6. If such a Missouri corporation is desired, it would be necessary to request someone trained in the law to draw up the necessary articles of in-

corporation. Dean Parks of the School of Law of the University of Missouri will doubtless be willing to give his services to this end.

7. It is proposed that the administrative committee, whether of the unincorporated fund or of a corporation, shall have full power over
- (a) measures for the securing of further needed funds;
  - (b) the annual budgets of the department or school of journalism of Yenching University;
  - (c) professional policies of the department. (While the department would undertake to conform to academic and scholastic standards of Yenching University, the administrative committee would reserve the right to pass upon questions which, in its judgment, were strictly professional in character.)

8. It is recommended that the American members of the journalism staff (including the Missouri-Yenching fellows from the University of Missouri) shall be employed directly by the administrative committee, and their services donated or loaned to the field.

Note:- In the interest of harmonious relationships, it is highly desirable that the salaries or fellowship payments of these individuals shall be paid directly by the treasurers in New York and that the amounts so paid shall not appear upon the annual field budgets of the department (or school) of journalism.

9. In response to my request for same, Mr. B. A. Garside has supplied the following statement concerning the relationship to the board of trustees, of the Harvard-Yenching Institute and of the Princeton-Yenching Foundation:

Harvard-Yenching Institute

This is incorporated under the laws of the Commonwealth of Massachusetts. It consists of nine trustees, of which three are elected by Harvard University, and three by the Trustees of Yenching University. The remaining three were appointed originally by the Trustees of the Hall Estate, but as they die or resign, their successors are chosen by the Trustees of the Institute. The Institute has its own financial officers, and is entirely independent in all of its financial responsibilities. Each year the Trustees of the Institute prepare a budget for the coming fiscal year, based usually, though not necessarily, upon budget estimates submitted by Yenching University and by Harvard University. Both Yenching and Harvard make formal financial accountings to the Institute covering all disbursements made from the Institute's appropriations.

Princeton-Yenching Foundation

This is a membership corporation established under New York Law. Its only formal contact with the Trustees of Yenching University is that two members of the Board of Trustees are coopted from the Trustees of the Princeton-Yenching Foundation. The Foundation has its own Treasurer, of which Mr. Evans and I are Associate Treasurers, and looking after most of the financial work of the Foundation, under instructions from the Trustees of the Foundation. The Foundation makes its contributions to Yenching both in cash and through supplementing staff members.

Suggestions for Further Personnel  
on the Administrative Committee of the  
Missouri-Yenching Journalism Fund

1. It is assumed that Messrs. Williams, Martin and Garside will serve.

2. If Mr. Clark should be unable or unwilling to serve, I would suggest that the following be approached in the order named:

R. R. Irwin, president, White Eagle Oil Co.,  
Federal Reserve Bldg., Kansas City, Mo.  
E. C. Winters, Lion Oil Co., Midland Bldg., Kansas City, Mo.  
N. T. Veatch, Jr., Mutual Bldg., Kansas City, Mo.

3. Newspaper publishers and editors, vice Mr. Brown, might be sought in the following order:

W. T. Dewart, the New York Sun  
Karl Bickel, the United Press  
Dr. John H. Finley, the New York Times  
C. M. Palmer, of Palmer, Dewitt and Palmer

(The first four are named from New York City because of the desirability of having one member conveniently available to the New York office. When ever President Williams or Dean Martin made a trip East, it would be possible to get a personal meeting of three of the five members. Similarly a trip by these two to Kansas City or of the member from that city to Columbia would also make a majority meeting possible.)

G. B. Dealey, the Dallas News  
E. K. Gaylord, the Oklahoman, Oklahoma City  
Mr. Blake, chief editorial writer, the Chicago Tribune  
J. C. Harper, La Jolla, California  
W. Laurence Dickey, K. C. Journal-Post  
Caspar S. Yost, Globe-Democrat, for A.S.N.E.  
W. E. Scripps or Lee White, Detroit News  
Marcellus Foster, Houston Press  
W. F. Prisk, Pasadena Star-News

Mr. [unclear] &  
Mr. [unclear]  
- [unclear] [unclear]

Copy to each

Holt, Missouri  
April 3, 1933

New car &  
sailing date approved  
by J.H.D.  
Apr. 5/33

Dr. J. Leighton Stuart  
University Club  
Chicago, Illinois

Dear Leighton:

I had a good talk with Martin in Columbia on the way home. While, as I feared, he was somewhat put out at further delay in our return, he finally seemed to understand the considerations which underlay our decisions. He is proceeding at once with the invitations to men to the administrative committee and is also planning to work upon the formal articles of incorporation with the University Counselor, as soon as he receives a copy of the Princeton-Yenching Foundation articles, which we have asked Mr. Garside to send.

The first Hoover or Coolidge sailing after Journalism Week is the S.S. President Coolidge sailing from San Francisco on June 16th. We are writing the Dollar people for reservations on her. She reaches Kobe July 4th so we should be able to reach Peiping before the middle of July. I am sorry that it runs this late, but we very much prefer the special class on these boats and desire to go special in order to save enough to pay for the car.

The question was raised in Columbia by Dean Martin whether it would not be desirable to spend the \$200 to \$250 dollars extra required to get a new car, turning in the one I have now. It is our feeling that the car in the next two years would probably require repairs and replacements almost equal to the difference. This car would have to have tires all around before we started to the coast, which we had expected to buy and whose cost we would be glad to contribute towards the new car cost in addition to turning in the old car entirely.

J.H.D.

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We would recover approximately the turn-in value in the difference between first class fares and the cost of special class. I want to arrange for the car's expenses in this manner so that we can truly say that most of the cost of the car was specially obtained.

Other considerations seeming to point to the advantage of getting a new car were: (1) We had no idea in getting the car 15 months ago that we would put more than 25,000 miles in it in so short a time. With the delay in going and the trip yet to be made to the coast the speedometer would probably register about 30,000 miles when we reach China. (2) The transportation costs would be just as great as for a new car. This cost would be far greater therefore in proportion to intrinsic and resale value in the case of the car we have at present. (3) If it would prove necessary to discontinue our work, and for the department to sell the car over there, the difference in the resale values of the two cars in China would certainly be as great or perhaps greater than the differences in their costs. This is specially true as we would plan to get the car at the factory while on a trip to Chicago, thus saving freight and handling charges.

The one argument of consequence against such a plan would be the possible sizable differences in customs duties in China. This difference would doubtless be reduced considerably by the mileage involved in getting the car to the coast. This mileage would certainly cause it to be classified as a used car. Do you think it at all possible that it could be taken in as equipment of an educational institution, therefore duty free?

I have written you so fully about this question not only because you are interested but also because I should like Dr. Gee to see this letter and to have the matter in mind if Dean Martin should decide to propose this expenditure to the new committee.

Also, the enclosed should go into the file he is keeping, of letters in answer to Pres. Williams. May I trouble you to give it to him?

I am writing my sister at La Grange that you are preaching there next Sunday and trust she may be able to meet you again. I think she was with my parents and me when we were "sunging" you once at the Kansas City Union Station.

As ever, cordially yours,

Vernon

YENCHING

Holt, Missouri,  
April 3, 1933.

*Recd 4/13/33*

Mr. B. A. Garside,  
New York City.

TRANSFER

Dear Mr. Garside:-

After a conference in Columbia last week among Williams, Martin, Stuart, Gee and myself, I went on to St. Louis with the latter, talked the matter of our reorganization over with them more thoroughly, and then had a further talk with Dean Martin on the way home. He asked me to write you, asking if you could send him a copy of the articles of incorporation of the Princeton-Yenching Foundation for his guidance in working out the necessary papers for a Missouri-Yenching Coporation.

These may be sent directly to him at Columbia. He also expressed a desire for an outline statement of the finances of the department of journalism. He wants merely the essential facts, not in detail, such as: (1) amount in bank to our credit at present; (2) amount still due field, if any, on this year's budget; (3) total still payable in unpaid contributions.

I should appreciate receiving a carbon copy of this financial statement. Will you also send me a few expense blanks. Since I am being kept thus far on a non-furlough salary while only doing part-time work, I shall not put in a statement on miscellany such as postage, stationery, sten<sup>o</sup>. work, and less expensive trips on university business, but do desire to submit one on the St. Louis trip with Stuart and Gee which ran into money.

The final decision was that I should plan to get away so as to reach China by about the first of July. This, Leighton feels, should give me time for work which should be done in preparation for next year, and in carrying out creation of an advisory and administrative committee in China under terms of new reorganization. We are therefore writing the Dollar offices today asking for reservations on the "Coolidge" June 16.

We are eager for any news you may get concerning the politico-military situation in North China and will appreciate receiving copies of any reports which it may be permissible for us to have.

Cordially yours,

*Vernon Nash*

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Faint, illegible text, possibly a letter or document, with a vertical line down the center.

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*Mr. Kerwin Nash*

YENCHING

INDEXED

Holt, Missouri  
April 14, 1933

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*ack 5/8*

Dr. J. Leighton Stuart  
150 Fifth Avenue  
New York City

Dear Leighton:

We appreciated your kindly letter from Cleveland. Dean Martin has sent me a copy of the letter sent to the proposed members of the first board of directors of the Missouri-Yenching Journalism Foundation. I have not heard anything yet concerning the answers received. *Just have note that Clark accepts, Baylord of Okla. City declines.*

The Dollar people have written that it is doubtful whether satisfactory accommodations for us, tourist class, will be available on the Coolidge, since they have two large special parties signed up for that steamer. We have written asking them to get such space as possible but if unable, to reserve staterooms on the Grand sailing June 30th from San Francisco.

Before making final purchase of the tickets I should like your advice on this point: our instructions to them are to give us passage on their lines to Kobe, thence by Japanese line to Tientsin. We are going this way in order most conveniently to get the car to North China. If the Japanese have occupied the Peiping-Tientsin area before we sail, should we buy through tickets to Shanghai and await final decisions there? It would be possible in that city to proceed at once with the organization of the administrative and advisory committee for the field.

Such a move would also be made on the assumption that it is likely that our journalism work would be continued in connection with the University of Shanghai. As I have thought over this possibility I see one serious difficulty. They would doubtless want the work carried on as a part of the down town School of Commerce. The objection to this is that fully professional work in journalism, as contrasted with essentially trade school training, presupposes approximately half a student's time in the upper classes being spent in the non-journalism general educational courses. This work would be done on the regular campus, making serious problems in transportation and schedules.

0924

There is reason to hope that some of the friends in the Kansas City Lions Club who have not previously helped in our work will be willing to contribute toward the cash difference required in getting a new car. This will appeal to some because it will seem a very personal gift to me and will just as truly be a contribution to our work since a new car will involve much less upkeep expense for the department of journalism in the next few years.

If you would ask Miss McCoy to send us a night message after the annual meeting next Thursday, concerning the action of the trustees on the proposed Missouri-Yenching Journalism Foundation, we would much appreciate it. I have not yet sought a passport, feeling that it was simply a possible waste of some weeks or months in its life to do so too far in advance of our sailing. We have also delayed the desirable dental and medical examinations until more certain of our time of departure. Since there is a good deal to be done along these lines, we would like to get busy about it as soon as possible and we are of course eager to know about the attitude of the trustees to the proposal.

With kindest personal regards,

Cordially yours,

*Vernon*

0925

YENCHING

Holt, Missouri  
April 15, 1933

Dr. N. Gist Gee  
150 Fifth Avenue  
New York City

Dear Dr. Gee:

Dean Martin writes me as follows on April 12th:- " I shall be out of the office the rest of this week and part of next, but hope to be able to send to Mr. Gee in time for the board meeting an outline of our plan for the Missouri-Yenching Foundation. It would aid me somewhat if you could write that ..... As I take it, the board will not require a statement including all the formalities which are necessary to receive a court decree."

Since I feel he may not get this statement to you in time for the board meeting I am sending you a copy for possible use in the presentation which you or Dr. Stuart may make to the trustees. You will have the letter which was sent to proposed members of the new board of directors.

ably,  
Presuming, from something that Dr. Stuart said in one of our conferences in St. Louis, the trustees may refer this matter to the finance committee with power. If, however, details are entered into by the whole board there should be a clear understanding as to whether the plan is to operate on lines closely analagous to those of the Princeton\* Yenching Foundation or if the routine handling of cultivation and promotion as well as a financial disbursements, is to be transferred to the office of the new corporation.

Returning from St. Louis I raised with Dean Martin this latter consideration as per instructions. He is willing and ready to take over all matters of whatever nature if the trustees so desire and approve.

Cordially yours,

Vernon Nash

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PROPOSED STATEMENT TO THE YENCHING BOARD OF TRUSTEES  
from President Williams and Dean Martin  
of the School of Journalism of the University of Missouri

At a conference in Columbia, Missouri, on March 28th, participated in by Dr. Stuart, Dr. Gee, Mr. Nash and ourselves, it was the consensus that our joint undertaking to provide education for journalism in China could best be forwarded by the creation of a corporation of the State of Missouri, to be known as the Missouri-Yenching Journalism Foundation which should operate along lines similar to the Harvard-Yenching Institute and the Princeton-Yenching Foundation. It was proposed that this body should accept full responsibility and authority the direction and control of the journalism work carried on in connection with Yenching University, subject to the academic and scholastic standards of the institution.

If your board of trustees sees fit to authorize such a transfer of responsibility and authority we are willing and prepared to accept same. Upon the assurance of Dr. Stuart and Dr. Gee that such a proposal would probably be favorably considered by you, we have already approached a group of individuals among those financially interested in our venture, asking them to serve upon the incorporating board of directors subject to your approval. We have thus acted so that the new plan, if approved, can be put into effect at the earliest possible moment.

To date the following have signified their willingness to serve:

Others to whom invitations have been sent are :

Respectfully yours,

0927



YENCHING

TRANSFER

Holt, Mo.,  
April 18, 1933.

*ack 5/8*

Mr. B. A. Garside,  
New York City.

Dear Garside:

Thanks for yours of the 13th, inclosing a copy of your letter to Mr. Martin. It was good to know that the journalism fund has that much cash in hand, in view of the heavy drain involved in our return. But I would judge we will have difficulty within the next year, because of poor collections, unless some new money is obtainable.

Concerning your comment on the Dollar reservations, I have proceeded on the assumption that this was merely a resumption of our negotiations of some months ago. When I learned from you of the usual 15 per cent agency commission, I wrote the Chicago man that I would want to secure the passages through our office on that account. Whereupon he wrote me that we would work out the space and times desired and then he would send the bill to you, less the usual agency commission of 5 per cent. He inclosed a copy of a letter addressed to you, dated December 21, 1932, to that effect.

If they should make any attempt to "gig" on that, the deal would be off, as I wouldn't care to pay \$30 plus for the privilege of dealing with the Chicago agent whom I happen to know.

Yes, it's good to begin to feel some certainty on the return plans, even though we may have to make the home of Shanghaitis our temporary destination.

Cordially,

*Vernon Nash*

0928





YENCHING

ON U.S. HIGHWAY NO. 40  
BETWEEN KANSAS CITY AND ST. LOUIS

# Daniel Boone Tavern

OPERATED BY COLUMBIA HOTEL CO.  
FRANK W. LEONARD, PRES & MGR.  
BARNEY L. ALLIS, VICE PRES.

Columbia, Mo.

157 FIREPROOF ROOMS  
90 WITH BATH

May 3, 1933.  
A.M. 5/19

Dear Garside:

Dr. Stuart has written of the approval in principle of the Missouri-Yenching plans, and while here for Journalism Week I've had a little chance thus far for a talk with Martin. Leighton suggested sitting tight a little longer; Martin feels we should plan to leave by mid-summer at the latest as we shall want to continue work somewhere whatever the Japanese do.

Dollar people have offered us acceptable accommodations on the Coolidge which we are accepting for July 14 at Frisco.

*Ad* We plan to go to Chicago about June 1 for a visit with my sister, thence (after some days at World's Fair) to New Mexico for a visit with Mrs. Nash's folks there, and spend a week or two en route to coast.

*Check with Dr. Switzer* I mention this because we should like to get preparations, purchases, etc., all squared away in May, if possible. We wonder (under existing conditions) if you would now feel justified in sending us the \$250 for re-outfit allowance as soon as convenient. Whatever the arrangements made by new committee, it is presumable that they will include this usual "perquisite."

If it can be done, we'll appreciate receipt of same. Cordially

Vernon Nash

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YENCHING

INDEXED

Yenching University

May 9, 1935.

Mr. Vernon Nash  
Holt,  
Missouri

TRANSFER

Dear Nash:

I have several letters from you which have not been formally acknowledged. There is also an action of our Yenching Executive Committee which should be communicated to you.

A few days ago our Yenching Executive Committee met jointly with the Committee on Finance and the Committee on Promotion, and considered, among other things, a number of Journalism items. General approval was given to the organization of the Missouri-Yenching Foundation for Journalism, though it was deemed advisable that the following matters be safeguarded:-

1. That the fundamental purposes of the University be adhered to in all the activities in the Department of Journalism.
2. That the unity of University administration here and on the field be maintained.
3. That the Trustees of Yenching University have the right to nominate one of the members of the Board of Directors of the Missouri-Yenching Journalism Foundation.
4. That the University have the right to elect the personnel of the staff of the Department of Journalism upon the nomination of the Missouri-Yenching Journalism Foundation.
5. That the University be not responsible for the finances of the Missouri-Yenching Journalism Foundation.
6. That arrangements be perfected so that there shall be no conflict in the promotional work of the Missouri-Yenching Journalism Foundation and Yenching University. The University will be very glad indeed to cooperate as fully as possible in all plans for promotion and will await suggestions as to how and when we can help.

It was also voted to approve your return to Yenching this spring. Just how far matters relating to your return are now to be dealt with by the

0932

Mr. Vernon Nash

-2-

May 9, 1933.

the Yenching Trustees, and how far these questions lie within the jurisdiction of the Missouri-Yenching Foundation, is not entirely clear as yet. I presume, however, that if both the Missouri-Yenching Foundation and the Yenching Trustees give their approval, there will be no possibility of difficulty at that point. We understand that the Missouri-Yenching Foundation will be responsible for your support on the field, and will presumably determine your salary, allowances, and terms of service - though we will have to take care that arrangements made, are in general harmony with Yenching University policies, or we will get into difficulties sooner or later.

One other question not yet cleared is whether the Missouri-Yenching Foundation will wish our Yenching Office to continue collecting, holding, and disbursing Journalism funds, or will wish to set up a financial office of their own. Until this question is settled, we will, of course, continue to hold Journalism funds here, though we should probably secure the approval of Dr. Walter Williams to any disbursements we contemplate beyond the items to which approval has already been given within the 1932-33 budget.

As regards your sailing arrangements, our office will be glad to give any assistance we can. I note that you speak of returning to China on the President Coolidge on June 16th. This does not seem to be in accordance with our latest schedule of sailing dates for the Dollar Lines, and inquiries at the Dollar Line Office yesterday gives us the information that the "Coolidge" is in Manila on June 16th, and that it is the President Hoover that sails from San Francisco on that date. The alternative sailing you mention that of the Grant leaving San Francisco on the 30th is in accordance with our schedule.

If the Chicago Office of the Dollar Line is willing to give us credit for the usual 5% agency commission when they send us the bill for these reservations, we will be very grateful to them, though I am unwilling to take the initiative in asking for this commission. When the office of a steamship company goes to the trouble of arranging accommodations for a customer, it is entitled to receive the usual commission on the tickets sold, and it is a great courtesy on their part to pass along this commission to some other agent which has not really rendered any service in the matter.

Nothing of any great importance has happened here in New York during the last week or so. We had an important series of meetings during the third week in April, our Yenching Trustees being one of the groups that came together at that time. Since then we have been busily engaged in unpling the stack of minutes and correspondence which accumulated while the meetings were in progress.

With warmest regards, I am

Very cordially yours,

BAG:PW

0933

YENCHING

Holt, Mo.,  
May 13, 1933.

*ack 5/19*

Mr. B. A. Garside,  
New York City.

TRINCE

My Dear Garside:

Your letter of the 9th calls for some comment from me. I see your difficulty during the interim period of transition from the trustees to the M.-Y. Journalism Foundation. In so far as this affects decisions concerning financial and other arrangements for our return, Martin writes me that he and Pres. Williams have approved a memorandum thereupon and sent it to you.

We hope that a prompt decision can be obtained as we want to leave Holt on May 26 for Chicago for a visit with a sister of mine there and some days at the Fair. We then plan to spend some time with Mrs. Nash's sister in New Mexico and on to Frisco by way of a few of the national parks.

Concerning the memo.: when you are acting upon it, we should want you as before to deduct \$77.50 a month from the salary item ~~as before~~ for insurance payments. After the transfer of funds, etc., has been made to the Foundation, we trust and hope that your office will be able and willing to continue to act for us in the matter of insurance, for which we will send you checks at regular intervals. You will understand also that the travel expense item is based upon a willingness of Williams and Martin (1) to give us first class passage money and (2) to pay \$125 toward the transportation costs of the car.

You will be interested to know that a group in the K.C. Lions Club (not at present subscribers to our work) made up a "pot" to pay the difference in the turn-in price so that we have a new car to take back with us. We had driven a great deal more than we had expected, largely by reason of so many speaking engagements, and already had more than 30,000 miles in the other car.

Sorry to have caused the mix-up by my inadvertence in writing "Coolidge" for June 16. That was the Hoover. We now have passage, according to a letter from the Dollar offices in Chicago of April 28, on the "Coolidge" for July 14.

I see your point clearly concerning the commission. I take it the Chicago office are willing to give us the 5% in order to get the business for their office. As soon as I learned of the commission, I wrote the man I know (who had come through Columbia) saying that I would be glad to turn him the business but didn't feel like I could afford 5% of the costs of the tickets in order to do it. He wrote back at once that they would be glad to allow the commission from their Chicago office the same as the New York office does *and that they were writing you Dec. 21 to that effect.*

Cordially,

*Vernon Nash.*

0934



YENCHING

Yenching University

May 19, 1933.

Mr. Vernon Nash  
Holt  
Missouri

TRANSFER

My dear Nash:

Let me acknowledge receipt of your letters of May 3rd and May 13th.

I did not reply more promptly to your letter of May 3rd, because I wished to have some word from President Williams and Dean Martin as to their agreement with you concerning salary and allowances before we made any actual disbursements in connection with your return to China. On May 11th Dean Martin forwarded to me, with the approval of himself and President Williams, your letter of May 6th setting forth the various financial items connected with your return to China.

I am enclosing herewith a copy of the letter I am writing Dean Martin commenting in detail on various items. You will note that we are in agreement with five of the six points you take up, though we point out that your method of figuring allowance for return travel is not in accord with our present Yenching practise. We recognize that this is a point at which the responsibility for decision lies entirely in the hands of the Missouri-Yenching Foundation. It is not our place to raise any objection, but we wish to be sure that they see all sides of the picture clearly.

We are enclosing herewith a check for \$250 to cover your re-outfit allowance. Your May salary check of \$222.50 will be due in a few days, so we are including this amount with your re-outfit allowance, and sending you one check for \$472.50. Do you wish us to begin making deposits in the Boone County National Bank of the salary check for June, which will be sent out about June 25th? Or do you want that salary check sent elsewhere?

It is certainly good news that the Kansas City Lions Club agreed to provide you with a new car to take back with you to China.

Today's news from North China indicates that a Journalism student should have some early experience as war correspondents. But I understand that your plan for return to China will not be seriously affected by the Japanese occupation at Peiping, which now appears imminent.

Very cordially yours,

BAG:PW

CC:Accounting Office

0936

YENCHING

(Copy)

Holt, Mo.,  
May 20, 1933.

Dean Frank L. Martin,  
Columbia, Missouri.

TRANSC  
INDEXED

Dear Mr. Martin:

This is written in haste to catch one of the two mail trains a day which we now have through our village, commenting upon the one question raised by Mr. Garside in his letter to you of May 19, a copy of which was sent to me. I am sending a copy of this letter to him.

On both previous occasions since the policy was changed to granting a fixed travel sum, we were given \$550 per adult ticket, once in New York and once in Peiping. I was not aware of the differentials for various parts of the country under the fixed-rate scheme.

My one preference is that the principle of first-class passage money be retained. Certainly I do not want to be "in pocket" by any such arrangement, so I should raise no objection to a payment on the basis of \$500 per adult ticket.

We may be buying the car personally, however, i.e., the difference between equity in old and cost of new. The bunch in K.C., meaning several leaders in whom I have most confidence, told me to go ahead and as the old car needed considerable work on it immediately and I had several long trips immediately before me, I did so. I've had no word from them since and understand indirectly that their "still-hunt" campaign therefor is not going so good. As they (the dealers) allowed \$450 on old car, and the new cost \$825, the difference is \$375.

The difference between the \$1,925 suggested by me and the \$1,750 allowable on the basis of those starting from the middle west is \$175. If the original memo. is approved, that would leave \$200 for us to pay on the car, less whatever they give us. We would be glad to pay this personally for the use we are having now. If they unexpectedly come through with more, we should be glad to refund same. With these facts all in mind, I much desire to leave the matter to your judgment.

Our physical examinations revealed that Mrs. Nash and I and Hugh were O.K., but Dr. Hoxie finds Ann with an acute sinus infection and incipient T.B. She was operated upon Thursday for the former and is doing well. For both troubles, the doctors urgently recommend that we leave for the west, as soon as they are through with her here, and spent some weeks in hot, high locations in preparation for her return. We therefore hope to leave Holt by June 2 at the latest. We should be glad if these matters would be settled and adjustments made prior to that date.

Cordially yours,

Vernon Nash

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Holt, Mo.,  
May 21, 1933/

*ack 5/24*

YENCHING

Mr. B. A. Garside,  
New York City.

Dear Mr. Garside:-

**TRANSCD**  
In sending you a copy of the letter I wrote yesterday to Dean Martin, commenting upon yours to him of the 19th, I neglected to reply to your question concerning future salary checks. We should like you to deposit them to our account in the Boone County National Bank, Columbia, Mo.

If and when the affairs of the journalism work are transferred to the Missouri-Yenching offices, I have asked them to deposit the entire check each month in that bank and I will settle directly with your office for the insurance payments. Until such transfer is made, we desire you to continue to make the usual insurance deductions. For which kindly offices, our continued thanks.

I've written Dr. Stuart today % Cleveland at Seattle, asking him to write or cable us somewhere at or before Yokahoma instructing us whether to proceed to Shanghai or transfer at Kobe for North China.

Cordially,

*Vernon Nash*

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*(Copy)*

Holt, Mo.,  
May 21, 1933.

Dean Frank L. Martin,  
Columbia, Mo.

INDEXED

YENCHING

Dear Mr. Martin:

TRANSFER  
Yesterday I wrote you concerning Mr. Garside's comments on the travel allowances. I now am writing concerning Hin Wong's letter of April 17 to Dr. Stuart, and Mr. Garside's query concerning next year's budget. On the latter it would seem desirable for us to operate on the basis of last year's field budget until I get there, have sized up the new existing situation, formulated recommendations, received the approval of the new advisory and administrative committee out there, etc.

On Hin Wong's letter of April 17, the same comment I made to previous letters of the same kind would still seem pertinent; it does not seem justifiable for us to take on any additional expense until we are sure that further funds are obtainable in this country and that we can collect the existing outstanding pledges.

Hubert Liang would make a fine addition to our staff. After his graduation from De Pauw, he spent a year on the Detroit News and Lee White speaks of him in the most cordial and complimentary terms. Since his active work in China has been in Shanghai, where he is widely and favorably known, however, it would seem to me that the project of adding him to the staff is a very promising one as the basis upon which to secure funds in China, and I shall plan to push that matter upon my arrival.

I am writing Mr. Garside that, beginning with the June salary, I should like him to deposit the checks to my account, with insurance payments deducted. When and if the accounts are transferred to the offices of the Missouri-Yenching Foundation, the entire check may be deposited to my account with Earl Dysart of the Boone County National, and I shall make arrangements to reimburse the office in N.Y. for my insurance payments.

Cordially,

*Vernon Wash*

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YENCHING

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Vernon Nash

(Copy)

Holt, Mo.,  
May 25, 1933.

YENCHING

Dean Frank L. Martin,  
Columbia, Missouri.

Dear Mr. Martin:-

Confirming my telephone conversation of last night, I write to say that I talked with several of the men in Kansas City yesterday and they insist that they intend to see the project through for making the car a "going away present" for us. I would there prefer that the travel allowance be made on the basis of the mid-west differential for first class travel (a total of \$1,750 less the bill for the Dollar tickets.) If they should still let me down to any sizable extent, we could discuss that matter later. If the balance still to paid after they have raised their fund is not much, we would be glad to carry that additional in return for the use we will have of the car in this country.

\$1825-  
with  
\$125 for  
car included.  
OM

I regret greatly the fact that our arrangements make it difficult for me to plan to come to Columbia again before leaving. The difficulty on Ann's health caught us rather unprepared for so quick a getaway and we are having to pack madly today, as Mrs. Nash plans to take an apartment for a week in K.C. to be near the doctor for the dressings.

I had all plans settled to leave early in the morning after my Knife and Fork ~~am~~ speaking with Hugh and a whole car load of nephews for Chicago to see the opening and early days of the Fair and to visit the sister there. One would really fear for this end of the state if any change were made in these arrangements.

We get back here the first of June. Doctor say they will be through with Ann the second. I could have run down that day, or come back via Columbia but Lions Club in K.C. plans a farewell party for me that noon. Immediately thereafter we plan to be on our way, as they urge that we get Ann into a high and dry location as soon as possible.

I'll write you and Mr. Garside later concerning mailing addresses. As I wrote you, I think, or as I remarked over the phone last night, I've asked Dr. Stuart to write or cable me instructions at Yokahama whether to proceed on to Shanghai or to trans-ship at Kobe for Tientsin.

Cordially,

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學大京燕  
YENCHING UNIVERSITY  
Peiping China

系學開新  
Department of Journalism

August 29, 1933

Dr. N. Gist Gee  
150 Fifth Avenue  
New York City

Dear Mr. Gee:

Though we have been on the campus almost three weeks it does not seem possible to get anything of consequence for your publicity purposes which would add anything to the long general communication which Dr. Stuart mailed in the middle of the summer. It was not possible for many to get away until late July whereupon a quite unusual number went elsewhere for vacations. The need for same doubtless seemed greater because of the strain under which every one had labored during the second semester. Dr. Stuart says that he has never known a summer when there were so few faculty and students in residence on the campus.

It seems wise to me to await Mr. Hin Wong's arrival before negotiating with various printing firms concerning the possible printing of the Yenching News in China. He has had so much more experience with these firms, especially in recent years, that I would like his advice.

The one big difference we see is the extraordinary and surprising increase in the beauty of the campus and residence compounds, due primarily to the growth of trees and shrubbery and to successful experiments in getting stands of grass. We found our own home in quite delightful shape both inside and out.

The general impression in North China seems to be that in all probability we are in for a period of relative quiet for several years to come. If there is political and military disorder it will almost certainly be civil strife. The military adventures of last spring convinced even the most hot headed Chinese of the futility and hopelessness of armed resistance to Japanese aggression. One of the veteran American newspaper correspondents in Tokyo said he felt sure the Japanese have had enough. Budgetary and other financial conditions are having a decidedly cooling effect even on the most chauvinistic Japanese.

*copy to Dean Martin*

0945

學大京燕  
YENCHING UNIVERSITY  
Peiping China

系學聞新  
Department of Journalism

Conditions in the department of journalism seem exceedingly at loose ends. When Mr. Hin Wong has returned and we are into the year's work I shall of course make a full report on conditions to you and the other directors of the Missouri-Yenching Journalism Foundation.

The financial outlook is anything but favorable because of deficits carried over from last year. You will doubtless recall the full outline of budgetary problems, due to Hin Wong's insistence upon the continuation of the Gazette, which was given us by Dr. Stuart on the motor trip between Kansas City and St. Louis.

*copy given R2*  
The favorable side of the picture is the continued marked success of our journalism graduates and former students. Our first major under the new comprehensive work, who graduated in the class of 1930 and was immediately taken on by the Ta Kung Pao, has now been more than a year the foreign (cable) editor of that paper. T'ang Te Chen, who was the Missouri-Yenching Fellow last year got back to China in early August and was immediately offered, and accepted, the post of Nanking correspondent for the China Press. From all I hear he is doing well. As soon as possible this fall we will issue a Yenching Journalism News with a directory of the graduates and former students in journalism.

In accordance with your wishes I will keep you informed of anything which may be of use for your publicity purposes. At the close of the Pre-sessional Conference I will confer with Dr. Stuart and send you a message by amateur wireless. I shall plan to send another as soon as the results of registration have been collated. These messages should both be in your hands by the time this letter reaches you.

With kindest personal regards,

Sincerely yours,

Vernon Nash

VN/mrn

Vernon Nash

5 copies  
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學大京燕  
YENCHING UNIVERSITY  
Peiping China

系學開新  
Department of Journalism

YENCHING

September 2, 1933

ack 10/3

Mr. B.A. Garside  
150 Fifth Avenue  
New York City

TRANSFER

Dear Garside:

Many thanks for your good letter of July 26th informing us of the deposit of the medical and dental refund. Herewith one additional statement. I have been hesitating as to where to send it for the reasons mentioned in your letter. If the transfer to the Missouri Yen-ching Journalism Foundation has been consummated, will you please pass this on to Dean Martin?

I should be interested to have his reasons in full for feeling that medical services should not be included in our contracts. What do you think about the matter? Considering the greater health hazards here and the difficulty in getting good health and accident insurance I should think that the family's financial risk would be very great.

We found everything here as delightful as ever. Everyone has been thoroughly cordial. Our home was in specially good condition inside and out. We have tremendously enjoyed the supervising of certain minor renovations, alterations, and additions at our own expense, to which we have looked forward since the home was occupied.

I assume you have seen the letter I wrote Mr. Gee in regard to conditions here, so I will not repeat. So many were gone on vacations after their very difficult spring semester that the campus was almost deserted. But the bustle of preparation for the new semester is now beginning to be heard in the land as they all return ready for the new year.

A two years' absence helps one to realize the amazing and delightful improvement in the campus. The landscape committee has done wonders.

With kindest personal regards,

Cordially yours

Vernon Nash

Vernon Nash

VN/mrn

P.S. Yours of Aug. 2 and Evans' of July 13th received. Sorry to have caused

Sister Trouble

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Vernon Nash

(Original sent to  
Dr. Lee 10/26/33)

YENCHING

September 21, 1933.

Dean Frank L. Martin  
School of Journalism  
Columbia, Mo.

INDEXED

ack-10/26/33

TRANSF

Dear Dean Martin:

Mr. Tsai, Miss Cookingham and I spent yesterday afternoon on the journalism budget. A tentative budget had been drawn up early in July by Mr. Wong and Mr. Tsai, sent to Mr. Garside, and has been approved. I believe, by the New York office. This amounted to a total of U.S.\$7595.

The items in this budget for my salary and our travel expenses out here were greatly at variance with the actual authorizations already made. The new budget recommended by us calls for a total of U.S.\$5885 and local currency \$14,000. Assuming that we get an exchange rate averaging the present market rate of 325, this would make the total gold authorization for the year a little more than \$10,000. To cover the possibility of a much lower rate since our funds are not contracted at a fixed rate, I would request that a sum of US\$5,000 be authorized for local currency expenditures.

Last year's budget was more than this despite the fact that this year's budget includes our travel item of \$2125, the medical \$160 and a Gazette deficit item of LC. \$1,600. I trust that this will show that we have rigorously held to the determination to hold expenditures this year to the smallest point that seems feasible. The revised proposed budget follows:-

	Gold	L.C.
Hin Wong		\$4320
Vernon Nash	\$2550	
Salaries of other teaching staff		2580
Assistant		900
Missouri-Yenching Fellow (J.D.White)	950	
Publication		900
Office Expenses		600
Journalism Week		200
Travel and Cultivation		1070
Contingent		480
Wages for servants		370
Medical and Dental	160	180
Rent		900
Annuity	100	
Travel-Nash	2125	
Reserve for 1932-3 Gazette deficit		1600
	<u>\$5885</u>	<u>\$14000</u>

Assuming that no new money is obtained this year we can cut even, unless the unpaid pledges exceed \$2,000. I hope that you may feel that it is safe to assume that we can collect at least \$6,000 due out of the standing \$8,000 in pledges and will therefore approve our going ahead on the basis of this revised

0949

Dear Martin

-2-

budget. If it is felt that the figure should be lowered I would appreciate suggestions and recommendations as to where we might do so.

(Signed) Vernon Nash

Copies to Mr. Garside, Mr. Tsai, Miss Cookingham

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0950

學大京燕  
YENCHING UNIVERSITY  
Peping China

系學聞新  
Department of Journalism

Sep. 25, 1933

Dr. N. Gist Gee  
Yenching University  
150 Fifth Avenue  
New York City

*msd*

*10/29/33*

INDEXED

Dear Dr. Gee:

In recent days I have sent you the following messages by amateur wireless:

Enrollment as usual exceeds capacity quota eight hundred stop Proportion graduate transfers smaller therefore largest freshman class Yenchings history stop Work under way thoroughly promising fashion.

Request Chinese government Leonard Hsu released semester serve adviser Ministry Industry problems rural reconstruction expected propose methods correlation existing projects evolve plan new undertakings stop Will also serve as technical ~~adviser~~ member treaty commission Ministry Foreign Affairs special concern cooperation development above projects undertakings with League Nations commission to China

I trust that you will have received them in good time and will find them useful. The first needs no elaboration unless it would be an analysis of the enrollment by colleges, classes, and so on. This has not as yet been made. It will be published, I am told, soon after the first of the month, and will be sent to you. I will try not to duplicate materials which are sent to you in other ways. The president's office, for example, tells me that copies of the general printed letters by Dr. Stuart and Miss Boynton were sent to you.

Public attention and interest in China just now is running very strongly towards methods of increasing the permanent internal strength of China. The most popular of the broad undertakings is what has been called in English "rural reconstruction". The Chinese expression, I am told, nowhere implies the "re." It is properly taken for granted that one can not restore what never existed. The basic idea seems rather to be that since China is so overwhelmingly agricultural, the greatest thing which could be done to strengthen this country would be to build a permanently stable and prosperous agricultural order.

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OCT 23 1933  
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The calling of Leonard Hsu to assist the government plans in this and the other ways mentioned is felt to be another compliment to and public recognition of our work, especially the community project at Ch'ing Ho. The member of the sociology department who has direct responsibility for this, Chang Hung Chun, is away this year on one of the Rockefeller fellowships making a first hand study of rural development projects in other lands, particularly in India.

Of more direct significance to Yenching is the prospect that the widespread and thoroughly genuine conviction ~~in~~ government circles of the primary importance of rural improvement means that preference may be given in the appointment of future hsien magistrates and similar officials to students who show some practical understanding of rural problems. It is rather confidently felt that this fact may, in a very few years, open a wide new vocational opportunity to graduates of our school of public affairs.

The enclosed copy of a letter to Dean Martin is self explanatory.

*Leonard Hsu*

Cordially yours,

*Vernon Nash*

Vernon Nash

*Ans*  
*10/29/33*  
 VN/mrn

P.S: I've said nothing herein about politico-military situation which seems to be getting tense again since none of us know anything that you will not already have had in your dispatches in the papers.

*MT*

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Faint, illegible text, possibly a body of a letter or document, located in the lower middle section of the page.

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學大京燕  
YENCHING UNIVERSITY  
Peping China

系學聞新  
Department of Journalism

October 23, 1933

Dr. N. Gist Gee  
New York City

Dear Dr. Gee:

The following wireless message has been sent you today:

ANALYSIS UNDERGRADUATE ENROLLMENT MAJORS LARGER  
DEPARTMENTS ECONOMICS 85 SOCIOLOGY 71 CHEMISTRY 66  
POLITICAL SCIENCE 61 JOURNALISM 52 ENGLISH 32  
CHINESE 20 MATHEMATICS 20 PREMEDICAL 103  
PRENURSING 24 NASH

The full analysis was printed in the Hsian K'an last Saturday and will I understand be printed in English in the Faculty Bulletin this week, so I will not take the time to copy it all out for you.

We have the copy of your letter to Dean Martin of September twentieth and are glad to know that Hin Wong's report of last year's work is being circulated among our friends. We plan before Christmas to issue a number of our Yenta Journalism News. The chief feature of this will be, probably, a directory of graduates and former students.

We plan to resume publication of a laboratory paper next week. It will be a semi-weekly bilingual in tabloid size. We plan to make it a strictly community paper in the attempt to impress upon the students the value of a good coverage of local news, which is probably the greatest technical weakness of Chinese journalism generally.

Three papers on the general university publicity which you desired have been received. Dr. Stuart asked me to give them a going over, where necessary, and put them into a more readable form. I trust that we can get the first installment of them off to you this week.

Commenting upon the third paragraph of your letter to me of September 6th, I would say that Dr. Stuart and I conferred together several times during the recent tense military situation and never felt that there was anything we could send which would differ substantially from the information you were getting in the regular news dispatches. Through David Lu we are able to keep in touch with what is being filed by our American correspondents and will follow this procedure at all such times.

0955

*Please hold  
this article for  
me until I get  
back. I am eager to read it.*

If you have not already seen it may I earnestly recommend to you the reading of an article in the October 7th issue of the China Weekly Review by Dr. Ben Dorfman of the Department of Economics of the University of California. It demonstrates very clearly how precarious Japan's situation is and would counteract in the minds of our friends the somewhat devastating assumption that China is in a hopelessly helpless position in the Far East.

Concerning the estimates on the cost of printing the Yenching News out here I have been learning afresh that time is not the essence of the contract out here. I felt that one of my associates would get better and more dependable estimates because of the close connections with various printing firms in recent years. If they do not produce this soon I will go after it myself. A very real difficulty is the unwillingness of firms to commit themselves to prices for such a job for some indeterminate future date. The cost of paper stock is the biggest item in such a piece of work and with ~~such~~ exchange "tromboning" up and down they can not safely commit themselves to any set price in Chinese currency. It may be necessary for us to ask them for estimates similar to the bids made for the printing of our laboratory paper. In these bids they give us a fixed rate for composition and press work plus the cost of the paper ~~stock~~ stock used during any given month. I continue to feel that one of the great advantages in our publishing the News out here would be the receipt by American friends of material carrying a Chinese stamp and with attention-getting Chinese characters and other insignia upon the envelope. I am sorry there has been so much delay but the general situation and other university duties have been extraordinarily pressing in these early weeks of the school year.

Sincerely yours,

*Vernon Nash*

Vernon Nash

VN/mrn

學大京燕  
YENCHING UNIVERSITY  
Peping China

系學聞新  
Department of Journalism

Dec. 30, 1933.

Dr. N. Gist Gee,  
New York City.

Dear Dr. Gee:

Herewith an article on the history department which R. H. Ritter, chairman, wrote for one of our student publications. It has seemed to be to have some value for your purposes. Yours of Nov. 24, written from Frisco, received. We certainly all sympathize with you in the very difficult and disheartening task upon which you are engaged. We are also all prepared for the worst. You will have heard, doubtless, that the axe began to fall this week with the "letting out" of five teachers, some of whom have been with us since before the days of the union institution. That is a bitter necessity, and one feels for J.L.S. as he must administer the blow.

Sincerely,

Vernon Nash.

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